

# Accreditation Guide: New England Association of Schools and Colleges (NEASC) 2010 CIRP Surveys

#### Introduction

Effective assessment doesn't just happen. It emerges over time as an outcome of thoughtful planning, and in the spirit of continuous improvement, it evolves as a reflection on the processes of implementing and sustaining assessment, suggests modifications.

--Banta, T. W., Jones, E. J., and Black, K. E. (2009). Designing effective assessment. Jossey-Bass: San Francisco, CA.

For more than forty years, CIRP surveys have helped institutions understand and demonstrate the impact of college, particularly the impact of student involvement and the college environment. Part of our mission is to provide tools and resources to help institutions use data, and we hear from our users about the importance of CIRP survey results in accreditation. This accreditation guide offers suggestions on how you might think about using CIRP surveys in this process.

CIRP surveys are comprehensive in that they cover a wide variety of topic areas that are related to student growth and development. Used together, CIRP surveys measure outcomes, and tie those outcomes to activities that students engage in, the behaviors and attitudes they have concerning academics, their perceptions of the environment, and the characteristics they bring with them to college. Putting these together longitudinally can help institutions illustrate complex issues on campus and improve the student experience. Our survey program asks students for information as they begin college in the CIRP Freshman Survey (TFS) at the end of their freshman year in the Your First College Year survey (YFCY) and at the end of their senior year in the College Senior Survey (CSS). Faculty are asked for their perspective on many of the same outcomes every three years in the HERI Faculty Survey.

#### How Can CIRP Surveys be Useful in NEASC Accreditation?

NEASC values a culture of independence in its membership and stresses a commitment to helping institutions find an approach to accreditation, rather than imposing an approach or set of practices. As a result, CIRP surveys can be used in several ways in the NEASC accreditation process to address student learning outcomes and the processes that support them.

- CIRP surveys are comprehensive instruments that provide information on aspects of a broad range of curricular and co-curricular experiences that may be of interest for accreditation purposes. They do not just focus on one topic, but allow for assessment of multiple issues as well as the ability to connect related issues.
- Used longitudinally, CIRP survey results illustrate that an institution has a well-integrated plan for demonstrating the extent to which it is meeting its goals, and the extent to which various aspects of the college experience are contributing to the growth and development of its students.
- Institutions have the ability to compare their performance with comparison groups and national norms on individual items and relevant CIRP Constructs.
- Results from CIRP surveys can be used to examine assumptions about the student experience and how students use the institution's resources for learning, growth and development.
- Institutions can benchmark against themselves over time to examine trends or longitudinally to assess growth and development.
- The use of CIRP survey results over time demonstrates a commitment to institutional improvement and to meeting accreditation standards.

This guide provides suggestions for utilizing CIRP surveys in NEASC accreditation processes and products. A detailed table aligning CIRP survey results with NEASC Standards and examples of how to use CIRP survey results in NEASC accreditation processes are provided.

#### **CIRP in NEASC Timelines**

Results from CIRP surveys are well-suited in all parts of the NEASC accreditation process, including:

- Comprehensive Self-Study
- On-site Peer Evaluation
- Response to a review/ decision by NEASC
- Interim (fifth year) Report
- Annual Report

When and how often to gather evidence for use in the accreditation process are decisions each institution must make for itself. The answers to these questions will vary depending on the needs of a given institution and how they intend to use the results as evidence. Some institutions will want to use CIRP results to establish a baseline for programs or initiatives on campus. Generally speaking, baseline data from three years preceding a self-study gives an institution ample time to analyze, interpret and disseminate results for the broad-based institutional process required as part of the self-study. This also allows an institution to follow up at appropriate times to demonstrate whether actions and programs are having their intended effect.

Many institutions will have data from longitudinal administrations of CIRP surveys. Examining the results longitudinally allows institutions to compare results over time and examine areas in which the student experience is changing. Results may also be used as evidence that the institution has set appropriate institutional goals, is carefully monitoring its student learning outcomes and has integrated data into institutional decision-making.

Each institution will establish their own timeline to meet their own accreditation needs. Some schools administer CIRP surveys in a rotation with other institutional or other types of measures. A planned and intentional administration of surveys maximizes the utility of the results for accreditation. The table below provides a sample of how CIRP surveys fit in a typical NEASC accreditation cycle.

Reaffirmation From NEASC	TFS	YFCY	FAC	CSS	Interim (Fifth year) Report	Self Study Due
2011	Fall 2011	Spring 2012	2013-14	Grad 2015	2016	2021
2012	Fall 2012	Spring 2013	2013-14	Grad 2016	2017	2022
2013	Fall 2013	Spring 2014	2013-14	Grad 2017	2018	2023

For some institutions an on-site evaluation or response to a decision from NEASC might not allow for a lengthy planning cycle. Results from CIRP surveys can still provide valuable information. Registration and participation in CIRP surveys are flexible and institutional results are available quickly and can be used to demonstrate educational outcomes and supplement institutional evidence for Progress/Monitoring Reports or at the time of an Interim Report. Subsequent administrations of CIRP surveys can be used to establish a longitudinal approach, which will provide the most meaningful evidence of the impact of institutional efforts and strengthen the institution's ability to provide reliable and valid information upon which to make decisions that improve the student experience.

#### Using CIRP Surveys as Evidence in NEASC Standards

Every institution approaches accreditation differently, taking into account the mission, goals, programs and policies in place on their campus. An important part of the accreditation process is to understand how practices and evidence currently in use on campus can be linked to NEASC Standards. This document is intended as a guide for aligning CIRP survey results with NEASC Standards.

In preparing this guide, CIRP staff, working in conjunction with colleges and universities in the NEASC region, reviewed NEASC Standards and aligned CIRP survey items that closely corresponded. The goal is to facilitate the use of data and CIRP survey results not only as evidence for accreditation processes, but as one element in systematic assessment activities that promote institutional improvement and decision making.

This guide is not a toolkit or a comprehensive codebook for mapping CIRP surveys to NEASC standards. It is a guide to aid institutions in organizing information they already have, and to facilitate future planning. Looking systematically at CIRP survey results aligned with NEASC standards provides an opportunity for discussion about what the results mean on campus, what other evidence can be brought to bear, and what additional information is necessary to further improvement efforts as the institution plans for the future. Both individual survey items and CIRP Constructs can be used to demonstrate and document institutional effectiveness efforts on campus, but when they are presented in context with additional measures of student learning these results will be most meaningful to your campus improvement efforts and most persuasive to a visiting team in demonstrating a sustained commitment to student learning.

#### Specific NEASC Standards

Each of NEASC's eleven dimensions of institutional quality begins with a Statement of the Standard. Within each Standard, Considerations in determining the fulfillment of the standard are numbered and articulated. The final Consideration within each Standard relates specifically to Institutional

Effectiveness providing "a basis for institutions to undertake self-study as well as a basis for institutional evaluation by visiting teams and the Commission". Because the standards are by design interrelated, institutions may find that CIRP results that apply to one Consideration may also be applied in another. For example, which there is a Standard on evaluation (Standard 2), Considerations related to evaluation may also be found in several other Standards, and CIRP results may be applied there as well. CIRP results are particularly applicable within the following two Standards.

<u>Standard 2-Planning and Evaluation</u>- CIRP survey participation and results can be used as evidence of systematic evaluation and assessment in Consideration 2.2 "the institution systematically collects and uses data necessary to support its planning efforts and to enhance institutional effectiveness". Results from CIRP surveys also map to Considerations 2.4 and 2.6 pertaining to evaluation

<u>Standard 4-The Academic Program-</u> CIRP surveys pay considerable attention to student learning outcomes and the overall learning environment. There are many individual survey items as well as CIRP Constructs (e.g., Habits of Mind, Academic Self-Concept, Faculty Interaction) that provide evidence to support Considerations 4.44-4.50 depending on the specific mission and purposes of the institution.

#### **NEASC Standard 1: Mission and Purposes**

The institution's mission and purposes are appropriate to higher education, consistent with its charter or other operating authority, and implemented in a manner that complies with the Standards of the Commission on Institutions of Higher Education. The institution's mission gives direction to its activities and provides a basis for the assessment and enhancement of the institution's effectiveness.

			ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
1.1: The mission of the institution	The admission/recruitment materials portrayed this campus accurately		12		
defines its distinctive character,	This college has a very good academic reputation	39			
addresses the needs of society and	This college's graduates gain admission to top graduate/professsional schools	39			
identifies the students the institution	This college's graduates get good jobs				
seeks to serve, and reflects both the institution's traditions and its vision	I was attracted by the religious affiliation/orientation of the college	39			
for the future. The institution's					
mission provides the basis upon					
which the institution identifies its					
priorities, plans its future and					
evaluates its endeavors; it provides a					
basis for the evaluation of the					
institution against the Commission's					
Standards.					

# TFS = The Freshman Survey; YFCY = Your First College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey The TFS is administered at the beginning of the freshman year; The YFCY is administered at the end of the first year; The CSS is administered at the end of the senior year; The FAC is administered every three years to faculty. NOTES:

The institution undertakes planning and evaluation appropriate to its needs to accomplish and improve the achievement of its mission and purposes. It indentifies its planning and evaluation priorities and pursues them effectively.

		Quest	ion plac	ement	:
Consideration	Item	TFS	YFCY	CSS	FAC
2.4: The institution regularly and	General knowledge		1	1	
systematically evaluates the	Knowledge of a particular field or discipline		1	1	
achievement of its mission and	Knowledge of people from different races/cultures		1	1	
purposes, giving primary focus to the	Understanding of the problems facing your community		1	1	
realization of its educational	Understanding of national issues		1	1	
objectives. Its system of evaluation is designed to provide relevant and	Understanding of global issues		1	1	
trustworthy information to support	Ability to conduct research		1	1	
institutional improvement, with an	·				
emphasis on the academic program.	Ability to work as part of a team		1	1	
The institution's evaluation efforts	Critical thinking skills		1	1	
are effective for addressing its unique	Problem-solving skills		1	1	
circumstances. These efforts use both	Leadership ability		1	1	
quantitative and qualitative methods.	That your courses inspired you to think in new ways		4		
	General education and core curriculum courses		6	11	
	Your overall academic experience		6		
	Academic advising		6	11	
	Tutoring or other academic assistance		6	11	
	Opportunities for community service		6	11	
	First-year programs (e.g., first-year seminar, learning community, linked courses)		6		
	Rate yourself: academic ability	29	7	14	
	Rate yourself: artistic ability	29	7	14	
	Rate yourself: creativity	29	7	14	
	Rate yourself: drive to achieve	29	7	14	
	Rate yourself: leadership ability	29	7	14	
	Rate yourself: mathematical ability	29	7	14	
	Rate yourself: public speaking ability	29	7	14	
	Rate yourself: self-confidence (intellectual)	29	7	14	
	Rate yourself: self-confidence (social)	29	7	14	
			7		
	Rate yourself: self-understanding			14	
	Rate yourself: spirituality	29	7	14	
	Rate yourself: understanding of others	29	7	14	
	Rate yourself: writing ability	29	7	14	
	Understand what your professors expect of you academically		8		
	Develop effective study skills		8		
	Adjust to the academic demands of college		8		
	Manage your time effectively		8		
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
			·		
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	

		Quest	ion plac	cement	t
Consideration	Item	TFS	YFCY	CSS	FAC
2.4: Evaluation of mission and	Asked a professor for advice after class		10	5	
purposes (continued)	Worked on a local, state, or national campaign	28	10	13	
	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework		11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class		15	10	18
	Support your opinions with a logical argument		15	10	18
	Seek solutions to problems and explain them to others		15	10	18
	Revise your papers to improve your writing		15	10	18
	Evaluate the quality or reliability of information you received		15	10	18
	Take a risk because you felt you had more to gain		15	10	18
	Seek alternative solutions to a problem		15	10	18
	Look up scientific research articles and resources		15	10	18
	Explore topics on your own, even though it was not required for a class		15	10	18
	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Amount of contact with faculty		18	12	
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Participated in leadership training		20	6	
					10
	Enrolled in an honors or advanced course		20	6	10
	Enrolled in a remedial or developmental course		20	6	4.0
	Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning community, linked courses)		20		10
	Taken a course or first-year seminar designed to: connect faculty and students in		20		
	focused academic inquiry				
	Taken a course or first-year seminar designed to: help students adjust to college-		20		
	level academics		20		
	Taken a course or first-year seminar designed to: help students adjust to college life		20		
	Been a leader in an organization		20	6	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class		21	5	
	Worked on a professor's research project		21	5	10
	Received from your professor: advice or guidance about your educational program		21	20	
	Communicated regularly with your professors	43	21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	<u> </u>	I	1	I	

		Quest	ion plac	cement	:
Consideration	Item	TFS	YFCY	CSS	FAC
2.4: Evaluation of mission and	Applied concepts from courses to everyday life		21	13	
purposes (continued)	If you could make your college choice over, would you still choose to enroll at your		22	29	
	current (or most recent) college?			4	
	Ability to get along with people of different races/cultures			1	
	Foreign language ability			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Worked on independent study projects			5	
	Failed to complete homework on time			5	
	Met with an advisor/counselor about your career plans			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Taken an ethnic studies course			6	10
	Taken a women's studies course			6	10
	Participated in an undergraduate research program (e.g., MARC, MBRS, REU)			6	
	Completed a culminating experience for your degree (e.g., capstone course/project,			6	
	thesis, comp exam)				
	Participated in an internship program			6	
	Participated in study-abroad	43		6	
	Science and mathematics courses			11	
	Humanities courses			11	
	Social science courses			11	
	Courses in your major field			12	
	Ability to find a faculty or staff mentor			12	
	Encouragement to pursue graduate/ professional study			20	
	An opportunity to work on a research project			20	
	A letter of recommendation			20	
	Honest feedback about your skills and abilities			20	
	Help to improve your study skills			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	Help in achieving your professional goals			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	An opportunity to publish			20	
	Work with other students on group projects	32			
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To make me a more cultured person	37			
	To learn more about things that interest me	37			
	To prepare myself for graduate or professional school	37			
	This college has a very good academic reputation	39			
	This college's graduates gain admission to top graduate/professional schools	39			
<u> </u>	The conese of Statistics Sain admission to top graduate, professional schools	37			

		Quest	ion plac	cement	
Consideration	Item	TFS	YFCY	CSS	FAC
2.4: Evaluation of mission and	This college's graduates get good jobs	39			
purposes (continued)	Discuss course content with students outside of class	43			
	Taught an interdisciplinary course				10
	Taught a service learning course				10
	Taught an exclusively web-based course at this institution				10
	Worked with undergraduates on a research project				10
	Taught a seminar for first-year students				10
	Taught a capstone course				10
	Supervised an undergraduate thesis				10
	Teach remedial/developmental: reading				12
	Teach remedial/developmental: writing				12
	Teach remedial/developmental: mathematics				12
	Teach remedial/developmental: ESL				12
	General academic skills				12
	Other subject areas				12
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
Consideration	Item	TFS	YFCY	CSS	FAC
2.6: Evaluation enables the institution	General knowledge		1	1	
to demonstrate through verifiable	Knowledge of a particular field or discipline		1	1	
means its attainment of purposes and	Knowledge of people from different races/cultures		1	1	
objectives both inside and outside the	Understanding of the problems facing your community		1	1	
classroom. The results of evaluation	Understanding of national issues		1	1	
are used systematically for improvement and to inform	Understanding of global issues		1	1	
institutional planning, especially as it	Ability to conduct research		1	1	
relates to student achievement and	· ·				
resource allocation.	Ability to work as part of a team		1	1	
	Critical thinking skills		1	1	
	Problem-solving skills		1	1	
	Leadership ability		1	1	

	Q		Question placement				
Consideration	Item	TFS	YFCY		FAC		
2.6: Evaluation (continued)	That your courses inspired you to think in new ways		4				
	General education and core curriculum courses		6	11			
	Your overall academic experience		6				
	Academic advising		6	11			
	Tutoring or other academic assistance		6	11			
	Opportunities for community service		6				
	First-year programs (e.g., first-year seminar, learning community, linked courses)		6				
	Rate yourself: academic ability	29	7	14			
	Rate yourself: artistic ability	29	7	14			
	Rate yourself: creativity		7	14			
	Rate yourself: drive to achieve		7	14			
	Rate yourself: leadership ability	29	7	14			
	Rate yourself: mathematical ability	29	7	14			
	Rate yourself: public speaking ability	29	7	14			
	Rate yourself: self-confidence (intellectual)	29	7	14			
	Rate yourself: self-confidence (nicelectual)	29	7	14			
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	Rate yourself: self-understanding		7	14			
	Rate yourself: spirituality		7	14			
	Rate yourself: understanding of others		7	14			
	Rate yourself: writing ability	29	7	14			
	Understand what your professors expect of you academically		8				
	Develop effective study skills		8				
	Adjust to the academic demands of college		8				
	Manage your time effectively		8				
	Ability to see the world from someone else's perspective	30	9	16			
	Tolerance of others with different beliefs	30	9	16			
	Openness to having my own views challenged	30	9	16			
	Ability to discuss and negotiate controversial issues	30	9	16			
	Ability to work cooperatively with diverse people	30	9	16			
	Attended a religious service	28	10	13			
	Tutored another (college) student		10	5			
	Studied with other students		10	5			
	Performed volunteer or community service work		10	13			
	Asked a professor for advice after class		10	5			
	Worked on a local, state, or national campaign		10	13			
	Used the Internet for research or homework		10	5			
	Performed community service as part of class		10		19		
				5	1		
	Discussed religion		10	13			
	Discussed politics		10	13			
	Helped raise money for a cause or campaign		10	5			
	Publicly communicated your opinion about a cause (e.g., blog, email, petition)	28	10	5			
	Studying/homework	38	11	9			
	Socializing with friends		11	9			
	Talking with professors/faculty outside of class or office hours		11	9			
	Exercising/Exercise or sports	38	11	9			

		Question placement				
Consideration	Item	TFS	YFCY	CSS	FAC	
2.6: Evaluation (continued)	Partying	38	11	9		
	Working (for pay) on campus		11	9		
	Working (for pay) off campus		11	9		
	Volunteer work	38	11	9		
	Student clubs and groups	38	11	9		
	Watching TV	38	11	9		
	Household/childcare duties	38	11	9		
	Commuting		11	9		
	Online social networks (MySpace, Facebook, etc.)	38	11	9		
	Faculty here are interested in students' academic problems		12	15		
	If asked, I would recommend this college to others		12	15		
	Ask questions in class	32	15	10	18	
	Support your opinions with a logical argument	32	15	10	18	
	Seek solutions to problems and explain them to others	32	15	10	18	
	Revise your papers to improve your writing	32	15	10	18	
	Evaluate the quality or reliability of information you received	32	15	10	18	
	Take a risk because you felt you had more to gain	32	15	10	18	
	Seek alternative solutions to a problem	32	15	10	18	
	Look up scientific research articles and resources	32	15	10	18	
	Explore topics on your own, even though it was not required for a class	32	15	10	18	
	Accept mistakes as part of the learning process	32	15	10	18	
	Seek feedback on your academic work	32	15	10	18	
	Take notes during class	32	15	10		
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18	
	Amount of contact with faculty		18	12		
	Racial/ethnic diversity of student body		18	12		
	Relevance of coursework to everyday life		18	12		
	Relevance of coursework to future career plans		18	12		
	Overall quality of instruction		18	12		
	Respect for the expression of diverse beliefs		18	12		
	Availability of campus social activities		18	12		
	Your social life		18			
	Overall sense of community among students		18	12		
	Overall college experience		18	12		
	Participated in student government		20	6		
	Held a full-time job during an academic term		20	6		
	Joined a social fraternity or sorority	43	20	6		
	Played club, intramural, or recreational sports	13	20	6		
	Played intercollegiate athletics (e.g., NCAA or NAIA-sponsored)	43	20	6		
	Participated in volunteer or community service work		20	3		
	Participated in volunteer or community service work  Participated in student groups/clubs	43	20	6		
	Strengthened your religious beliefs/convictions		20	U		
				6		
	Participated in leadership training		20	6	10	
	Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning community, linked courses)		20		10	

			ion plac		
Consideration	Item	TFS	YFCY	CSS	FAC
2.6: Evaluation (continued)	Taken a course or first-year seminar designed to: connect faculty and students in		20		
	focused academic inquiry  Taken a course or first-year seminar designed to: help students adjust to college-		20		
	level academics		20		
	Taken a course or first-year seminar designed to: help students adjust to college life	;	20		
	Been a leader in an organization		20		
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class		21	5	
	Worked on a professor's research project		21	5	10
	Received from your professor: advice or guidance about your educational program		21	20	
	Received from your professor: emotional support or encouragement		21	20	
	Communicated regularly with your professors		21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your current (or most recent) college?		22	29	
	Ability to get along with people of different races/cultures			1	
	Foreign language ability			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Worked on independent study projects			5	
	Failed to complete homework on time			5	
	Met with an advisor/counselor about your career plans			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Participated in an undergraduate research program (e.g., MARC, MBRS, REU)			6	
	Completed a culminating experience for your degree (e.g., capstone course/project,			6	
	thesis, comp exam)				
	Participated in an internship program			6	
	Participated in study-abroad  Participated in an ethnic/racial student organization			6	
	Prayer/meditation			6	
	Science and mathematics courses			11	
	Humanities courses			11	
	Social science courses			11	
	Courses in your major field			12	
	Ability to find a faculty or staff mentor			12	
	Encouragement to pursue graduate/ professional study			20	
	An opportunity to work on a research project			20	
	All opportunity to work on a research project			20	
	Honest feedback about your skills and abilities			20	
	Help to improve your study skills			20	
	rieip to improve your study skills			20	

	C		Question placement				
Consideration	Item	TFS	YFCY	CSS	FAC		
.6: Evaluation (continued)	Feedback on your academic work (outside of grades)			20			
	Intellectual challenge and stimulation			20			
	An opportunity to discuss course content outside of class	į		20			
	Help in achieving your professional goals	j		20			
	An opportunity to apply classroom learning to "real-life" issues	į		20			
	An opportunity to publish			20			
	Work with other students on group projects	32					
	To be able to get a better job	37					
	To gain a general education and appreciation of ideas	37					
	To make me a more cultured person	37					
	To learn more about things that interest me	37					
	To prepare myself for graduate or professional school	1 37					
	Working (for pay)	38					
	Reading for pleasure	38					
	This college has a very good academic reputation	39					
	This college's graduates gain admission to top graduate/professional schools	39					
	This college's graduates get good jobs	39					
	Work full-time while attending college	43					
	Play club, intramural, or recreational sports	43					
	Communicate regularly with your professors	43					
	Discuss course content with students outside of class	43					
	Taught an interdisciplinary course				10		
	Taught a service learning course	:			10		
	Worked with undergraduates on a research project	:			10		
	Taught a seminar for first-year students				10		
	Taught a capstone course	:			10		
	Supervised an undergraduate thesis				10		
	Teach remedial/developmental: reading				12		
	Teach remedial/developmental: writing	,			12		
	Teach remedial/developmental: mathematics				12		
	Teach remedial/developmental: ESL				12		
	General academic skills				12		
	Other subject areas	;			12		
	Develop ability to think critically				21		
	Prepare students for employment after college				21		
	Prepare students for graduate or advanced education				21		
	Develop moral character				21		
	Provide for students' emotional development				21		
	Teach students the classic works of Western civilization				21		
	Help students develop personal values				21		
	Enhance students' self-understanding				21		
	Instill in students a commitment to community service				21		
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21		
	Help master knowledge in a discipline				21		
	Develop creative capacities				21		

		Question placemen			
Consideration	Item	TFS	YFCY	CSS	FAC
2.6: Evaluation (continued)	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21

2.6: Evaluation (continued)	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
TFS = The Freshman Survey; YFCY = Your First (	College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey				
	shman year; The YFCY is administered at the end of the first year; The CSS is administered at the	he end of	the senio	or year; Th	ne FAC
NOTES:					
NOTES.					

#### NEASC Standard 3: Organization and Governance

The institution has a system of governance that facilitates the accomplishment of its mission and purposes and supports institutional effectiveness and integrity. Through its organizational design and governance structure, the institution creates and sustains an environment that encourages teaching, learning, service, scholarship, and where appropriate research and creative activity. It assures provision of support adequate for the appropriate functioning of each organizational component.

		Question placem			
Consideration	Item	TFS	YFCY	CSS	FAC
3.10: Faculty exercise an important	Part-time instructors at this institution: have good working relationships with the				2
role in assuring the academic	administration				
integrity of the institution's	Part-time instructors at this institution: are respected by full-time faculty				2
educational programs. Faculty have a	The faculty are typically at odds with campus administration				26
substantive voice in matters of	Administrators consider faculty concerns when making policy				26
educational programs, faculty personnel, and other aspects of	The administration is open about its policies				26
institutional policy that relate to their	Faculty are sufficiently involved in campus decision making				29
areas of responsibility and expertise.					

substantive voice in matters of	Administrators consider faculty concerns when making policy			26
educational programs, faculty	The administration is open about its policies			26
personnel, and other aspects of	Faculty are sufficiently involved in campus decision making			29
institutional policy that relate to their	, , , , , , , , , , , , , , , , , , ,			
areas of responsibility and expertise.				
TFS = The Freshman Survey; YFCY = Your First C	ollege Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey			•
The TFS is administered at the beginning of the fres is administered every three years to faculty.	hman year; The YFCY is administered at the end of the first year; The CSS is administered at the	end of the	senior year;	The FAC
NOTES:				

The institution's academic programs are consistent with and serve to fulfill its mission and purposes. The institution works systematically and effectively to plan, provide, oversee, evaluate, improve, and assure the academic quality and integrity of its academic programs and the credits and degrees awarded. The institution develops the systematic means to understand how and what students are learning and to use the evidence obtained to improve the academic program.

		Quest	ion plac	cement	
Consideration	Item	TFS	YFCY	CSS	FAC
4.6: The institution ensures that	Computer facilities/labs		6		
students use information resources	Library facilities		6	11	
and information technology as an	Computer/ing assistance		6	11	
integral part of their education. The	Rate yourself: computer skills	29	7	14	
institution provides appropriate			·		
orientation and training for use of	Used the Internet for research or homework	28	10	5	
these resources, as well as instruction	Evaluate the quality or reliability of information you received	32	15	10	18
and support in information literacy	Look up scientific research articles and resources	32	15	10	
and information technology	Accessed your campus' library resources electronically		21	5	
appropriate to the degree level and	Used the library for research or homework			5	
field of study.					
Consideration	Item	TFS	YFCY	CSS	FAC
4.7: Students completing an	Rate yourself: public speaking ability	29	7	14	
undergraduate or graduate degree	Rate yourself: writing ability	29	7	14	
program demonstrate collegiate-level	Revise your papers to improve your writing	32	15	10	18
skills in the English language.	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Is English your native language?	3			
	English	19			
Consideration	Item	TFS	YFCY	CSS	FAC
4.11: When programs are eliminated	Academic advising		6	11	
or program requirements are					
changed, the institution makes					
changed, the institution makes appropriate arrangements for enrolled					
changed, the institution makes appropriate arrangements for enrolled students so that they may complete					
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of					
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.					
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration	Item	TFS	YFCY	CSS	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education		TFS	YFCY 1	<b>CSS</b> 1	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and	Item	TFS			FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the	Item  General knowledge	TFS	1	1	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated	Item  General knowledge  Knowledge of a particular field or discipline	TFS	1	1	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills	TFS	1 1 1	1 1 1	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses		1 1 1 1 6	1 1 1 1 1	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability	29	1 1 1 1 6 7	1 1 1 1 11 11	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability	29 29	1 1 1 1 6 7	1 1 1 1 11 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation,	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability  Rate yourself: Sslf-confidence (intellectual)	29 29 29 29	1 1 1 1 6 7 7	1 1 1 1 11 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and	Item  General knowledge Knowledge of a particular field or discipline Critical thinking skills Problem-solving skills General education and core curriculum courses Rate yourself: mathematical ability Rate yourself: public speaking ability Rate yourself: Sslf-confidence (intellectual) Rate yourself: self-confidence (social)	29 29 29 29 29	1 1 1 1 6 7 7 7	1 1 1 1 11 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability  Rate yourself: Sslf-confidence (intellectual)	29 29 29 29 29	1 1 1 1 6 7 7	1 1 1 1 11 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge Knowledge of a particular field or discipline Critical thinking skills Problem-solving skills General education and core curriculum courses Rate yourself: mathematical ability Rate yourself: public speaking ability Rate yourself: Sslf-confidence (intellectual) Rate yourself: self-confidence (social)	29 29 29 29 29	1 1 1 1 6 7 7 7	1 1 1 1 11 14 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability  Rate yourself: Sslf-confidence (intellectual)  Rate yourself: self-confidence (social)  Rate yourself: self-understanding	29 29 29 29 29 29	1 1 1 1 6 7 7 7 7	1 1 1 1 11 14 14 14 14	FAC
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability  Rate yourself: Sslf-confidence (intellectual)  Rate yourself: self-confidence (social)  Rate yourself: self-understanding  Rate yourself: writing ability  Worked on a local, state, or national campaign	29 29 29 29 29 29 29	1 1 1 1 6 7 7 7 7 7	1 1 1 1 11 14 14 14 14 14 14 14	
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge Knowledge of a particular field or discipline Critical thinking skills Problem-solving skills General education and core curriculum courses Rate yourself: mathematical ability Rate yourself: public speaking ability Rate yourself: Sslf-confidence (intellectual) Rate yourself: self-confidence (social) Rate yourself: self-understanding Rate yourself: writing ability Worked on a local, state, or national campaign Ask questions in class	29 29 29 29 29 29 29 28 32	1 1 1 1 6 7 7 7 7 7 7 7 7 10	1 1 1 1 11 14 14 14 14 14 14 14	18
changed, the institution makes appropriate arrangements for enrolled students so that they may complete their education with a minimum of disruption.  Consideration  4.15: The general education requirement is coherent and substantive. It embodies the institution's definition of an educated person and prepares students for the world in which they will live. The requirement informs the design of all general education courses, and provides criteria for its evaluation, including the assessment of what	Item  General knowledge  Knowledge of a particular field or discipline  Critical thinking skills  Problem-solving skills  General education and core curriculum courses  Rate yourself: mathematical ability  Rate yourself: public speaking ability  Rate yourself: Sslf-confidence (intellectual)  Rate yourself: self-confidence (social)  Rate yourself: self-understanding  Rate yourself: writing ability  Worked on a local, state, or national campaign	29 29 29 29 29 29 29 28	1 1 1 1 6 7 7 7 7 7 7 7	1 1 1 1 11 14 14 14 14 14 14 14	

		Quest	ion plac	ement	i
Consideration	Item	TFS	YFCY	CSS	FAC
4.15: General education (cont.)	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received	32	15	10	18
	Take a risk because you felt you had more to gain	32	15	10	18
	Seek alternative solutions to a problem	32	15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18
	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Ability to get along with people of different races/cultures			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Work with other students on group projects			10	
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To make me a more cultured person	37			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21

		Question placem		ement	t
Consideration	Item	TFS	YFCY	CSS	FAC
4.18: Graduates successfully	General knowledge		1	1	
completing an undergraduate	Knowledge of a particular field or discipline		1	1	
program demonstrate competence in	Understanding of the problems facing your community		1	1	
written and oral communication in	Understanding of national issues		1	1	
English; the ability for scientific and	Understanding of material issues		1	1	
quantitative reasoning, for critical				1	
analysis and logical thinking; and the	Ability to conduct research		1		
capability for continuing learning,	Critical thinking skills		1	1	
including the skills of information	Problem-solving skills		1	1	
literacy. They also demonstrate knowledge and understanding of	Rate yourself: computer skills	29	7	14	
scientific, historical, and social	Rate yourself: mathematical ability	29	7	14	
phenomena, and a knowledge and	Rate yourself: public speaking ability	29	7	14	
appreciation of the aesthetic and	Rate yourself: self-confidence (intellectual)	29	7	14	
ethical dimensions of humankind.	Rate yourself: self-confidence (social)	29	7	14	
	•				
	Rate yourself: self-understanding		7	14	
	Rate yourself: writing ability	29	7	14	
	Worked on a local, state, or national campaign	28	10	13	
	Ask questions in class	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received		15	10	18
	Take a risk because you felt you had more to gain		15	10	18
	Seek alternative solutions to a problem		15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18
	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Ability to get along with people of different races/cultures			1	
	Work with other students on group projects			10	
	To gain a general education and appreciation of ideas	37		10	
		37			24
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	_				
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21

		TFS YFCY  TFS YFCY  TFS 1  1		ement	
Consideration	Item	TFS	YFCY	CSS	FAC
4.18: Competence in written and oral	Promote ability to write effectively				21
communication in English (cont.)	Help students evaluate the quality and reliability of information				21
3 ( )	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
Consideration	Item	TFS	YFCY	CSS	FAC
4.36: Faculty, with administrative	Witnessed academic dishonesty/cheating		21		
support, ensure the academic					
integrity of the award of grades,		ĺ			
where applicable, and credits for		ĺ			
individual courses. The institution		ĺ			
works to prevent cheating and		ĺ			
plagiarism as well as to deal		ĺ			
forthrightly with any instances in		1			1
which they occur.					
Consideration	Item		YFCY	CSS	FAC
4.44: The institution implements and	General knowledge		1	1	
supports a systematic and broad-	Knowledge of a particular field or discipline		1	1	
based approach to the assessment of	Knowledge of people from different races/cultures		1	1	
student learning focused on	Understanding of the problems facing your community		1	1	
educational improvement through					
understanding what and how	Understanding of national issues		1	1	
students are learning through their	Understanding of global issues		1	1	
academic program and, as	Ability to conduct research	ĺ	1		ĺ
appropriate, through experiences	Ability to work as part of a team		1		
outside the classroom. This approach	Critical thinking skills		1	1	
is based on a clear statement or	Problem-solving skills		1	1	
statements of what students are				1	
expected to gain, achieve,	That your courses inspired you to think in new ways		4		
demonstrate, or know by the time	Your overall academic experience		6		
they complete their academic	Rate yourself: academic ability	29	7	14	
program. The approach provides	Rate yourself: artistic ability	29	7	14	
useful information to help the	Rate yourself: creativity	29	7	14	
institution understand what and how	Rate yourself: drive to achieve		7	14	
students are learning, improve the					
experiences provided for students,	Rate yourself: mathematical ability		7	14	
and assure that the level of student	Rate yourself: public speaking ability	29	7	14	
achievement is appropriate for the	Rate yourself: self-confidence (intellectual)	29	7	14	
degree awarded. Institutional support	Rate yourself: self-confidence (social)	29	7	14	
is provided for these activities.	Rate yourself: self-understanding		7	14	
				14	
	Rate yourself: understanding of others		7		
	Rate yourself: writing ability		7	14	
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues		9	16	
	-				
	Ability to work cooperatively with diverse people		9	16	
	Studied with other students	28	10	5	1
	Asked a professor for advice after class		10	5	

		Quest	ion plac	cement	
Consideration	Item	TFS	YFCY	CSS	FAC
4.44: Assessment of student learning	Worked on a local, state, or national campaign	28	10	13	
(cont.)	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework	38	11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class		15	10	18
	Support your opinions with a logical argument		15	10	18
	Seek solutions to problems and explain them to others		15	10	18
	Revise your papers to improve your writing		15	10	18
	Evaluate the quality or reliability of information you received		15	10	18
	Take a risk because you felt you had more to gain		15	10	18
	Seek alternative solutions to a problem		15	10	18
	Look up scientific research articles and resource		15	10	18
	Explore topics on your own, even though it was not required for a class		15	10	18
	Accept mistakes as part of the learning process		15	10	18
	Seek feedback on your academic work		15	10	18
	Take notes during class		15	10	10
	Integrate/integrated skills and knowledge from different sources and experiences		15	10	18
	Racial/ethnic diversity of student body		18	10	10
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
			18	12	
	Respect for the expression of diverse beliefs			12	
	Overall college experience		18		
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class		21	5	
	Communicated regularly with your professors		21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your current (or most recent) college?		22	29	
	Ability to get along with people of different races/cultures			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	intenectual chancing and sumulation			20	

		Quest	ion plac	ement	
Consideration	Item	TFS	YFCY		FAC
4.44: Assessment of student learning	An opportunity to discuss course content outside of class			20	
(cont.)	An opportunity to apply classroom learning to "real-life" issues			20	
	Work with other students on group projects	32			
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To prepare myself for graduate or professional school	37			
	Reading for pleasure	38			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
					21
	Help students develop personal values				
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
Consideration	Item	TFS	YFCY	CSS	FAC
4.45: The institution's approach to	General knowledge		1	1	
understanding student learning	Knowledge of a particular field or discipline		1	1	
focuses on the course, program, and	Knowledge of people from different races/cultures		1	1	
institutional level. Data and other evidence generated through this	Understanding of the problems facing your community		1	1	
approach are considered at the	Understanding of national issues		1	1	
appropriate level of focus, with the	Understanding of global issues		1	1	
results being a demonstrable factor in	Ability to conduct research		1		
improving the learning opportunities	Ability to work as part of a team		1		
and results for students.	Critical thinking skills		1	1	
	Problem-solving skills		1	1	
	That your courses inspired you to think in new ways		4		
	Your overall academic experience		6		
	Rate yourself: academic ability	29	7	14	
	Rate yourself: artistic ability	29	7	14	
	Rate yourself: creativity	29	7	14	
	Rate yourself: drive to achieve		7	14	
	Rate yourself: mathematical ability	29	7	14	
	Rate yourself: mathematical ability  Rate yourself: public speaking ability	29	7	14	
	Rate yourself: public speaking ability  Rate yourself: self-confidence (intellectual)		7	14	
	Nate yourself: self-confidence (intellectual)	Z9	/	14	

		Quest	ion plac	ement	:
Consideration	Item	TFS	YFCY		FAC
4.45: Understanding student learning	Rate yourself: self-confidence (social)	29	7	14	
(cont.)	Rate yourself: self-understanding	29	7	14	
	Rate yourself: understanding of others	29	7	14	
	Rate yourself: writing ability	29	7	14	
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students		10	5	
	Asked a professor for advice after class		10	5	
	Worked on a local, state, or national campaign		10	13	
	Used the Internet for research or homework		10	5	
	Performed community service as part of class		10	5	
	Studying/homework		11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class		15	10	18
	•		15	10	18
	Support your opinions with a logical argument		15		
	Seek solutions to problems and explain them to others			10	18
	Revise your papers to improve your writing		15	10	18
	Evaluate the quality or reliability of information you received		15	10	18
	Take a risk because you felt you had more to gain		15	10	18
	Seek alternative solutions to a problem		15	10	18
	Look up scientific research articles and resources		15	10	18
	Explore topics on your own, even though it was not required for a class		15	10	18
	Accept mistakes as part of the learning process		15	10	18
	Seek feedback on your academic work		15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	i
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class	43	21	5	
	Communicated regularly with your professors	43	21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your		22	29	
	current (or most recent) college?				<u> </u>

		Quest	ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
4.45: Understanding student learning	Ability to get along with people of different races/cultures			1	
(cont.)	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	Work with other students on group projects	32			
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To prepare myself for graduate or professional school	37			
	Reading for pleasure	38			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21

		Question placemen		cement	t
Consideration	Item	TFS	YFCY		FAC
4.46: Expectations for student	General knowledge		1	1	
learning reflect both the mission and	Knowledge of a particular field or discipline		1	1	
character of the institution and	Knowledge of people from different races/cultures		1	1	
general expectations of the larger	Understanding of the problems facing your community		1	1	
academic community for the level of	Understanding of the problems facing your community  Understanding of national issues		1	1	
degree awarded and the field of					
study. These expectations include	Understanding of global issues		1	1	
statements that are consistent with	Ability to conduct research		1		
the institution's mission in preparing	Ability to work as part of a team		1		
students for further study and employment, as appropriate.	Critical thinking skills		1	1	
employment, as appropriate.	Problem-solving skills		1	1	
	That your courses inspired you to think in new ways		4		
	Your overall academic experience		6		
	Rate yourself: academic ability	29	7	14	
	Rate yourself: artistic ability	29	7	14	
	Rate yourself: creativity		7	14	
	Rate yourself: drive to achieve	29	7	14	
	Rate yourself: mathematical ability	29	7	14	
	Rate yourself: public speaking ability	29	7	14	
	Rate yourself: self-confidence (intellectual)	29	7	14	
	Rate yourself: self-confidence (social)	29	7	14	
	Rate yourself: self-understanding	29	7	14	
	Rate yourself: understanding of others	29	7	14	
	Rate yourself: writing ability	29	7	14	
	Ability to see the world from someone else's perspective		9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	
	Asked a professor for advice after class		10	5	
	Worked on a local, state, or national campaign		10	13	
	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework	38	11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received		15	10	18
	Take a risk because you felt you had more to gain		15	10	
					18
	Seek alternative solutions to a problem		15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18

		Question placement				
Consideration	Item	TFS	YFCY	CSS	FAC	
1.46: Expectations for student	Accept mistakes as part of the learning process	32	15	10	18	
earning (cont.)	Seek feedback on your academic work	32	15	10	18	
	Take notes during class	32	15	10		
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18	
	Racial/ethnic diversity of student body		18	12		
	Relevance of coursework to everyday life		18	12		
	Relevance of coursework to future career plans		18	12		
	Overall quality of instruction		18	12		
	Respect for the expression of diverse beliefs		18	12		
	Overall college experience		18	12		
	Contributed to class discussions		21	5		
	Discussed course content with students outside of class	43	21	5		
	Communicated regularly with your professors	43	21	5		
	Worked with classmates on group projects during class		21	5		
	Worked with classmates on group projects outside of class		21	5		
	Made a presentation in class		21	5		
	Applied concepts from courses to everyday life		21	13		
	If you could make your college choice over, would you still choose to enroll at your		22	29		
	current (or most recent) college?					
	Ability to get along with people of different races/cultures			1		
	Interpersonal skills			1		
	Preparedness for employment after college			1		
	Preparedness for graduate or advanced education			1		
	Failed to complete homework on time			5		
	Challenged a professor's ideas in class			5		
	Took a class that required one or more 10+ page papers			5		
	Took a class that required multiple short papers			5		
	Honest feedback about your skills and abilities			20		
	Feedback on your academic work (outside of grades)			20		
	Intellectual challenge and stimulation			20		
	An opportunity to discuss course content outside of class			20		
	An opportunity to apply classroom learning to "real-life" issues			20		
	Work with other students on group projects	32				
	To be able to get a better job	37				
	To gain a general education and appreciation of ideas	37				
	To prepare myself for graduate or professional school	37				
	Reading for pleasure	38				
	Develop ability to think critically				2	
	Prepare students for employment after college				2	
	Prepare students for graduate or advanced education				2	
	Develop moral character				2	
	Provide for students' emotional development				2	
	Teach students the classic works of Western civilization				2	
	Help students develop personal values				2	
	Enhance students' self-understanding				2	

		Question place				
Consideration	Item	TFS	YFCY	CSS	FAC	
1.46: Expectations for student	Instill in students a commitment to community service				21	
earning (cont.)	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21	
	Help master knowledge in a discipline				21	
	Develop creative capacities				21	
	Instill a basic appreciation of the liberal arts				21	
	Promote ability to write effectively				21	
	Help students evaluate the quality and reliability of information				21	
	Engage students in civil discourse around controversial issues				21	
	Teach students tolerance and respect for different beliefs				21	
	Encourage students to become agents of social change				21	
Consideration	Item	TFS	YFCY	CSS	FAC	
					FAU	
4.47: The institution's approach to understanding what and how	General knowledge		1	1		
students are learning and using the	Knowledge of a particular field or discipline		1	1		
results for improvement has the	Knowledge of people from different races/cultures		1	1		
support of the institution's academic	Understanding of the problems facing your community		1	1		
and institutional leadership and the	Understanding of national issues		1	1		
systematic involvement of faculty.	Understanding of global issues		1	1		
	Ability to conduct research		1			
	Ability to work as part of a team		1			
	Critical thinking skills		1	1		
	Problem-solving skills		1	1		
	That your courses inspired you to think in new ways		4			
	Your overall academic experience		6			
	Rate yourself: academic ability	29	7	14		
	Rate yourself: artistic ability	29	7	14		
	Rate yourself: creativity		7	14		
	Rate yourself: drive to achieve		7	14		
	Rate yourself: mathematical ability		7	14		
	Rate yourself: public speaking ability		7	14		
	, , ,		7			
	Rate yourself: self-confidence (intellectual)		7	14		
	Rate yourself: self-confidence (social)		7	14		
	Rate yourself: self-understanding		7	14		
	Rate yourself: understanding of others		7	14		
	Rate yourself: writing ability		7	14		
	Ability to see the world from someone else's perspective		9	16		
	Tolerance of others with different beliefs	30	9	16		
	Openness to having my own views challenged	30	9	16		
	Ability to discuss and negotiate controversial issues	30	9	16		
	Ability to work cooperatively with diverse people	30	9	16		
	Studied with other students	28	10	5		
	Asked a professor for advice after class	;	10	5		
	Worked on a local, state, or national campaign		10	13		
	Used the Internet for research or homework		10	5		
	Performed community service as part of class		10	5		
	Studying/homework		11	9		
	Studying/ nomework	56	11	J		

		Question placement			:
Consideration	Item	TFS	YFCY		FAC
4.47: The institution's understanding	Talking with professors/faculty outside of class or office hours		11	9	
what and how students are learning	If asked, I would recommend this college to others		12	15	
(cont.)	Ask questions in class	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received	32	15	10	18
	Take a risk because you felt you had more to gain	32	15	10	18
	Seek alternative solutions to a problem	32	15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18
	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class	43	21	5	
	Communicated regularly with your professors	43	21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your		22	29	
	current (or most recent) college?			4	
	Ability to get along with people of different races/cultures			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	Work with other students on group projects	32			
	To be able to get a better job	37			<u> </u>

		Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC
4.47: The institution's understanding	To gain a general education and appreciation of ideas	37			
what and how students are learning	To prepare myself for graduate or professional school	37			
(cont.)	Reading for pleasure	38			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
Consideration	Encourage students to become agents of social change  Item	TFS	YFCY	CSS	21 <b>FAC</b>
4.48: The institution's system of	General knowledge	113	1	1	TAC
periodic review of academic	Knowledge of a particular field or discipline		1	1	
programs includes a focus on	Knowledge of people from different races/cultures		1	1	
understanding what and how	Understanding of the problems facing your community		1	1	
students learn as a result of the					
program.	Understanding of national issues		1	1	
	Understanding of global issues		1	1	
	Ability to conduct research		1		
	Ability to work as part of a team		1	4	
	Critical thinking skills		1	1	
	Problem-solving skills		1	1	
	That your courses inspired you to think in new ways		4		
	Your overall academic experience		6		
	Rate yourself: academic ability	29	7	14	
	Rate yourself: artistic ability	29	7	14	
	Rate yourself: creativity	29	7	14	
	Rate yourself: creativity Rate yourself: drive to achieve		7 7	14 14	
	Rate yourself: creativity Rate yourself: drive to achieve Rate yourself: mathematical ability	29			
	Rate yourself: creativity Rate yourself: drive to achieve	29 29	7	14	
	Rate yourself: creativity Rate yourself: drive to achieve Rate yourself: mathematical ability	29 29 29	7 7	14 14	
	Rate yourself: creativity Rate yourself: drive to achieve Rate yourself: mathematical ability Rate yourself: public speaking ability	29 29 29 29	7 7 7	14 14 14	
	Rate yourself: creativity Rate yourself: drive to achieve Rate yourself: mathematical ability Rate yourself: public speaking ability Rate yourself: self-confidence (intellectual)	29 29 29 29 29	7 7 7 7	14 14 14 14	
	Rate yourself: creativity Rate yourself: drive to achieve Rate yourself: mathematical ability Rate yourself: public speaking ability Rate yourself: self-confidence (intellectual) Rate yourself: self-confidence (social)	29 29 29 29 29 29	7 7 7 7	14 14 14 14 14	

		Question place		ement	:
Consideration	Item	TFS	YFCY	CSS	FAC
4.48: Review of academic programs	Ability to see the world from someone else's perspective	30	9	16	
(cont.)	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	
	Asked a professor for advice after class		10	5	
	Worked on a local, state, or national campaign	28	10	13	
	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework	38	11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received	32	15	10	18
	Take a risk because you felt you had more to gain	32	15	10	18
	Seek alternative solutions to a problem	32	15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18
	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class	43	21	5	
	Communicated regularly with your professors		21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your		22	29	
	Ability to get along with people of different races/cultures			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	and to complete nomework on time	Щ			<u> </u>

		Question placemen			:
Consideration	Item		YFCY		FAC
1.48: Review of academic programs	Challenged a professor's ideas in class			5	
(cont.)	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	•				
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	An opportunity to apply classroom learning to "real-life" issues	ł		20	
	Work with other students on group projects	32			
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To prepare myself for graduate or professional school				
	Reading for pleasure				
	Develop ability to think critically				21
	· · · · · · · · · · · · · · · · · · ·				
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	·				
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts	,			21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
		TFS	VECV	CSS	
Consideration	Item		YFCY		FAC
1.49: The institution ensures that	General knowledge		1	1	
students have systematic, substantial,	Knowledge of a particular field or discipline		1	1	
and sequential opportunities to learn	Knowledge of people from different races/cultures		1	1	
mportant skills and understandings and actively engage in important	Understanding of the problems facing your community		1	1	
oroblems of their discipline or	Understanding of national issues		1	1	
profession and that they are provided	Understanding of global issues		1	1	
with regular and constructive	Ability to conduct research		1		
eedback designed to help them					
mprove their achievement.	Ability to work as part of a team		1		
•	Critical thinking skills		1	1	
	Problem-solving skills		1	1	
	That your courses inspired you to think in new ways		4		
	Your overall academic experience		6		
	Rate yourself: academic ability	29	7	14	

					t
Consideration	Item	TFS	YFCY		FAC
4.49: Learning skills (cont.)	Rate yourself: artistic ability	29	7	14	
	Rate yourself: creativity	29	7	14	
	Rate yourself: drive to achieve	29	7	14	
	Rate yourself: mathematical ability	29	7	14	
	Rate yourself: public speaking ability	29	7	14	
	Rate yourself: self-confidence (intellectual)	29	7	14	
	Rate yourself: self-confidence (social)	29	7	14	
	Rate yourself: self-understanding	29	7	14	
	Rate yourself: understanding of others	29	7	14	
	Rate yourself: writing ability	29	7	14	
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	
	Asked a professor for advice after class		10	5	
	Worked on a local, state, or national campaign	28	10	13	
	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework	38	11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class	32	15	10	1
	Support your opinions with a logical argument	32	15	10	1
	Seek solutions to problems and explain them to others	32	15	10	1
	Revise your papers to improve your writing	32	15	10	1
	Evaluate the quality or reliability of information you received	32	15	10	1
	Take a risk because you felt you had more to gain	32	15	10	1
	Seek alternative solutions to a problem	32	15	10	1
	Look up scientific research articles and resources	32	15	10	1
	Explore topics on your own, even though it was not required for a class	32	15	10	1
	Accept mistakes as part of the learning process	32	15	10	1
	Seek feedback on your academic work	32	15	10	1
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	1
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class	43	21	5	
	Communicated regularly with your professors		21	5	

		Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC
4.49: Learning skills (cont.)	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your		22	29	
	Current (or most recent) college?  Ability to get along with people of different races/cultures			1	
	Ability to get along with people of different faces/cultures  Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	Work with other students on group projects	32			
	To be able to get a better job				
	To gain a general education and appreciation of ideas				
	To prepare myself for graduate or professional school				
	Reading for pleasure	38			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21

		Question p			i
Consideration	Item	TFS	YFCY	CSS	FAC
4.50: The institution uses a variety of	General knowledge		1	1	
quantitative and qualitative methods	Knowledge of a particular field or discipline		1	1	
to understand the experiences and	Knowledge of people from different races/cultures		1	1	
learning outcomes of its students.	Understanding of the problems facing your community		1	1	
Inquiry may focus on a variety of			1	1	
perspectives, including	Understanding of national issues		_		
understanding the process of	Understanding of global issues		1	1	
learning, being able to describe	Ability to conduct research		1		
student experiences and learning	Ability to work as part of a team		1		
outcomes in normative terms, and	Critical thinking skills		1	1	
gaining feedback from alumni, employers, and others situated to	Problem-solving skills		1	1	
help in the description and	That your courses inspired you to think in new ways		4		
assessment of student learning. The	Your overall academic experience		6		
institution devotes appropriate	-	20		1.4	
attention to ensuring that its methods	Rate yourself: academic ability	29	7	14	
of understanding student learning are	Rate yourself: artistic ability	29	7	14	
trustworthy and provide information	Rate yourself: creativity	29	7	14	
useful in the continuing improvement	Rate yourself: drive to achieve	29	7	14	
of programs and services for students.	Rate yourself: mathematical ability	29	7	14	
	Rate yourself: public speaking ability	29	7	14	
	Rate yourself: self-confidence (intellectual)	29	7	14	
	Rate yourself: self-confidence (social)	29	7	14	
	Rate yourself: self-understanding	29	7	14	
	· · · · · · · · · · · · · · · · · · ·				
	Rate yourself: understanding of others	29	7	14	
	Rate yourself: writing ability	29	7	14	
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	
	Asked a professor for advice after class		10	5	
	-	20			
	Worked on a local, state, or national campaign	28	10	13	
	Used the Internet for research or homework	28	10	5	
	Performed community service as part of class	28	10	5	
	Studying/homework	38	11	9	
	Talking with professors/faculty outside of class or office hours		11	9	
	If asked, I would recommend this college to others		12	15	
	Ask questions in class	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Evaluate the quality or reliability of information you received	32	15	10	18
	Take a risk because you felt you had more to gain	32	15	10	18
	Seek alternative solutions to a problem	32	15	10	18
	Look up scientific research articles and resources	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18
	Emplote topics on jour own, even though it was not required for a class	<i></i>	1.5	10	10

Consideration	Item	TFS	YFCY	CSS	FAC
4.50: Learning outcomes (cont.)	Accept mistakes as part of the learning process	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Take notes during class	32	15	10	
	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to everyday life		18	12	
	Relevance of coursework to future career plans		18	12	
	Overall quality of instruction		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Overall college experience		18	12	
	Contributed to class discussions		21	5	
	Discussed course content with students outside of class	43	21	5	
	Communicated regularly with your professors	43	21	5	
	Worked with classmates on group projects during class		21	5	
	Worked with classmates on group projects outside of class		21	5	
	Made a presentation in class		21	5	
	Applied concepts from courses to everyday life		21	13	
	If you could make your college choice over, would you still choose to enroll at your		22	29	
	current (or most recent) college?			4	
	Ability to get along with people of different races/cultures			1	
	Interpersonal skills			1	
	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	Failed to complete homework on time			5	
	Challenged a professor's ideas in class			5	
	Took a class that required one or more 10+ page papers			5	
	Took a class that required multiple short papers			5	
	Honest feedback about your skills and abilities			20	
	Feedback on your academic work (outside of grades)			20	
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	Work with other students on group projects				
	To be able to get a better job				
	To gain a general education and appreciation of ideas	37			
	To prepare myself for graduate or professional school	37			
	Reading for pleasure	38			
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21

		Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC
4.50: Learning outcomes (cont.)	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21

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	Help master knowledge in a discipline			21
	Develop creative capacities			21
	Instill a basic appreciation of the liberal arts			21
	Promote ability to write effectively			21
	Help students evaluate the quality and reliability of information			21
	Engage students in civil discourse around controversial issues			21
	Teach students tolerance and respect for different beliefs			21
	Encourage students to become agents of social change			21
TES = The Freshman Survey: VECY = Your First (	College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey			1
· ·	shman year; The YFCY is administered at the end of the first year; The CSS is administered at t	he end of the	e senior year;	The FAC
NOTES:				

#### **NEASC Standard 5: Faculty**

The institution develops a faculty that is suited to the fulfillment of the institution's mission. Faculty qualifications, numbers, and performance are sufficient to accomplish the institution's mission and purposes. Faculty competently offer the institution's academic programs and fulfill those tasks appropriately assigned to them.

		Questi	ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
5.3: There are an adequate number of	Faculty <u>during</u> office hours		2		
faculty whose time commitment to	Faculty outside of class or office hours		2		
the institution is sufficient to assure	Asked a professor for advice after class		10	5	
the accomplishment of class and out-	Talking with professors/faculty outside of class or office hours		11	9	
of-class responsibilities essential for					
the fulfillment of institutional mission	Faculty here are interested in students' academic problems		12	15	
and purposes. Responsibilities of	Amount of contact with faculty		18	12	
teaching faculty include instruction	Received from your professor: advice or guidance about your educational program		21	20	
and the systematic understanding of	Received from your professor: emotional support or encouragement		21	20	
effective teaching/learning processes	Met with an advisor/counselor about your career plans			5	
and outcomes in courses and	Encouragement to pursue graduate/ professional study			20	
programs for which they share	An opportunity to work on a research project			20	
responsibility; additional duties may					
include such functions as student	A letter of recommendation			20	
advisement, academic planning, and	Honest feedback about your skills and abilities			20	
participation in policy-making,	Help to improve your study skills			20	
course and curricular development, research, and institutional	An opportunity to discuss course content outside of class			20	
governance. Consideration	Item	TFS	YFCY	CSS	FAC
5.4: The institution employs an open	This institution should hire more faculty of color	110	11 01	000	29
and orderly process for recruiting and	•				
appointing its faculty. Faculty	This institution should hire more women faculty				29
participate in the search process for	Faculty of color are treated fairly here				29
new members of the instructional	Women faculty are treated fairly here				29
staff. The institution ensures equal	Gay and lesbian faculty are treated fairly here				29
employment opportunity consistent	To create a diverse mulit-cultural campus environment				30
with legal requirements and any other	To promote gender equity among faculty				30
dimensions of its own choosing;	To increase the representation of minorites in the faculty and administration				30
compatible with its mission and	· · · · · · · · · · · · · · · · · · ·				
purposes, it addresses its own goals	To increase the representation of women in the faculty and administration				30
for the achievement of diversity of					
race, gender, and ethnicity. Faculty					
selection reflects the effectiveness of					
this process and results in a variety of					
intellectual backgrounds and					
training. Each prospective faculty					
member is provided with a written					
contract that states explicitly the					
nature and term of the initial					
appointment and, when applicable,					
institutional considerations that					
might preclude or limit future					
appointments.					
					1

onsideration 7: Faculty assignments and orkloads are consistent with the stitution's mission and purposes. They are equitably determined to low faculty adequate time to ovide effective instruction, advise and evaluate students, contribute to ogram and institutional assessment and improvement, continue ofessional growth, and participate scholarship, research, creative
orkloads are consistent with the stitution's mission and purposes. hey are equitably determined to low faculty adequate time to ovide effective instruction, advise ad evaluate students, contribute to ogram and institutional assessment ad improvement, continue ofessional growth, and participate scholarship, research, creative
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Alleiales and an increase 111
tivities and service compatible with
e mission and purposes of the
stitution. Faculty workloads are
appraised periodically and adjusted
institutional conditions change.
onsideration
8: The institution avoids undue
ependence on part-time faculty,
ljuncts, and graduate assistants to
anduct classroom instruction.
stitutions that employ a significant
oportion of part-time, adjunct,
inical or temporary faculty assure
eir appropriate integration into the
epartment and institution and
ovide opportunities for faculty
evelopment.
onsideration
9: In a faculty handbook or in other
•
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ch policies are equitable and
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impatible with the mission and
rposes of the institution; they
ovide for the fair redress of
orposes of the institution; they ovide for the fair redress of ievances, and they are consistently
ovide for the fair redress of
ritten documents that are current and readily available, the institution early defines the responsibilities of culty and the criteria for their cruitment, appointment, evaluation, omotion, and, if applicable, tenure. ach policies are equitable and

		Quest	ion plac	cement	
Consideration	Item	TFS	YFCY	CSS	FAC
5.10: Faculty are demonstrably	The criteria for advancement and promotion decisions are clear				29
effective in carrying out their					
assigned responsibilities. The					
institution employs effective					
procedures for the regular evaluation					
of faculty appointments,					
performance, and retention. The					
evaluative criteria reflect the mission					
and purposes of the institution and					
the importance it attaches to the					
various responsibilities of faculty, e.g., teaching, advising, assessment,					
scholarship, creative activities,					
research, and professional and					
community service. The institution					
has equitable and broad-based					
procedures for such evaluation					
applying to both full- and part-time					
faculty, in which its expectations are					
stated clearly and weighted					
appropriately for use in the evaluative					
process.					
Consideration	Item	TFS	YFCY	CSS	FAC
5.12: The institution provides its	Part-time instructors at this institution: are given specific training before teaching				2
faculty with substantial and equitable	Participated in a teaching enhancement workshop				10
opportunities for continued	Paid workshops outside the institution focused on teaching				13
professional development throughout	Paid sabbatical leave				13
their careers. Such opportunities are					
consistent with and enhance the	Travel funds paid by the institution				13
achievement of the institution's	Internal grants for research				13
mission and purposes. Faculty accept	Training for administrative leadership				13
the obligation to take advantage of	Received incentives to develop new courses				13
these opportunities and otherwise	Received incentives to integrate new technology into your classroom				13
take the initiative in ensuring their	Have you ever received an award for outstanding teaching				23
continued competence and growth as teachers, scholars, and practitioners.	Faculty are rewarded for being good teachers				26
teachers, scholars, and practitioners.	There is adequate support for faculty development				29
Consideration	Item	TFS	YFCY	CSS	FAC
5.13: The institution protects and	Autonomy and independence				28
fosters academic freedom of all	Freedom to determine course content				28
faculty regardless of rank or term of	r rectori to determine course content				20
appointment.					

		Quest	ion plac	ement	;
Consideration	Item	TFS	YFCY	CSS	FAC
5.15: Instructional techniques and	An opportunity to publish			20	
delivery systems, including	Evaluation methods: multiple-choice exams				19
technology, are compatible with and	Evaluation methods: essay exams				19
serve to further the mission and	Evaluation methods: short-answer exams				19
purposes of the institution as well as	Evaluation methods: quizzes				19
the learning goals of academic					
programs and objectives of individual	Evaluation methods: weekly essay assignments				19
courses. Methods of instruction are appropriate to the students'	Evaluation methods: student presentations				19
capabilities and learning needs.	Evaluation methods: term/research papers				19
Scholarly and creative achievement	Evaluation methods: student evaluations of each others' work				19
by students is encouraged and	Evaluation methods: grading on a curve				19
appropriately assessed. Students in	Evaluation methods: competency-based grading				19
each program are taught by a variety	Instructional techniques/methods: class discussions				19
of faculty in order to ensure	Instructional techniques/methods: cooperative learning (small groups)				19
experience in different methods of	Instructional techniques/methods: experiential learning/field studies				19
instruction and exposure to different	Instructional techniques/methods: teaching assistants				
viewpoints.					19
	Instructional techniques/methods: recitals/demonstrations				19
	Instructional techniques/methods: group projects				19
	Instructional techniques/methods: extensive lecturing				19
	Instructional techniques/methods: multiple drafts of written work				19
	Instructional techniques/methods: student-selected topics for course content				19
	Instructional techniques/methods: reflective writing/jounaling				19
	Instructional techniques/methods: community service as part of coursework				19
	Instructional techniques/methods: electronic quizzes with immediate feedback in				19
	class				19
	Instructional techniques/methods: using real-life problems				19
	Instructional techniques/methods: using student inquiry to drive learning				19
Consideration	Item	TFS	YFCY	CSS	FAC
5.16: The institution endeavors to	Ask questions in class	32	15	10	18
enhance the quality of teaching and	Support your opinions with a logical argument	32	15	10	18
learning wherever and however	11 , 1				
courses and programs are offered. It	Seek solutions to problems and explain them to others	32	15	10	18
encourages experimentation with	Revise your papers to improve your writing	32	15	10	18
methods to improve instruction. The	Evaluate the quality or reliability of information you received	32	15	10	18
effectiveness of instruction is	Take a risk because you felt you had more to gain	32	15	10	18
periodically and systematically	Seek alternative solutions to a problem	32	15	10	18
assessed using adequate and reliable	Look up scientific research articles and resources	32	15	10	18
procedures; the results are used to	Explore topics on your own, even though it was not required for a class	32	15	10	18
improve instruction. Faculty	Accept mistakes as part of the learning process	32	15	10	18
collectively and individually endeavor	Seek feedback on your academic work	32	15	10	18
to fulfill their responsibility to					10
improve instructional effectiveness.	Take notes during class	32	15	10	
Adequate support is provided to accomplish this task.	Integrate/integrated skills and knowledge from different sources and experiences	32	15	10	18
accompusii uus task.	Applied concepts from courses to everyday life		21	13	
	Work with other students on group projects	32			
	Participated in a teaching enhancement workshop				10
	Paid workshops outside the institution focused on teaching				13
	Received incentives to integrate new technology into your classroom				13
	received meetitaves to integrate new teermology into your emissioning				

			ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
5.16: Quality of teaching and learning	Develop ability to think critically				21
(cont.)	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
	Faculty are rewarded for being good teachers				26
Consideration	Item	TFS	YFCY	CSS	FAC
5.17: The institution has in place an	Academic advisors/counselors	113	2	<b>C</b> 55	TAC
effective system of academic advising	Academic advising		6	11	
that meets student needs for					
information and advice and is	Received from your professor: advice or guidance about your educational program		21	20	
compatible with its educational	Met with academic advisors to select courses		21	-	
objectives. Faculty and other	Met with an advisor/counselor about your career plans			5	
personnel responsible for academic	Encouragement to pursue graduate/ professional study			20	
advising are adequately informed and prepared to discharge their advising	Help in achieving your professional goals			20	
functions. Resources are adequate to	Part-time instructors at this institution: are compensated for advising/counseling				2
ensure the quality of advising for	students Advised student groups involved in service/volunteer work				10
students regardless of the location of	Advising and counseling of students				22
instruction or the mode of delivery.	Most students are treated like "numbers in a book"				26
Consideration	Item	TFS	YFCY	CSS	FAC
5.18: With the administration, the	Witnessed academic dishonesty/cheating		21		
faculty work systematically to ensure					
an environment supportive of					
an environment supportive of					

		Quest	ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
5.20: Where compatible with the	Worked on a professor's research project	43	21	5	10
institution's purposes and reflective	Participated in an undergraduate research program (e.g., MARC, MBRS, REU)			6	
of the level of degrees offered,	An opportunity to work on a research project			20	
research is undertaken by faculty and	Importance of: research				9
students directed toward the creation,	-				
revision, or application of knowledge.	Worked with undergraduates on a research project				10
Physical, technological, and	Engaged in academic research that spans multiple disciplines				10
administrative resources together	Received funding for your work from: foundations				10
with academic services are adequate	Received funding for your work from: state or federal government				10
to support the institution's	Received funding for your work from: business or industry				10
commitment to research and creative	<u> </u>				
activity. Faculty workloads reflect this	Internal grants for research				13
commitment. Policies and procedures	Making a theoretical contribution to science				20
related to research, including ethical	Research and scholarly writing				22
considerations, are established and					
clearly communicated throughout the					
institution. Faculty exercise a					
substantive role in the development					
and administration of research					
policies and practices.					
Consideration	Item	TFS	YFCY	CSS	FAC
5.21: Scholarship, research, and	An opportunity to publish			20	
creative activities receive	My research is valued by faculty in my department				29
encouragement and support	, , , , ,				
appropriate to the institution's					
purposes and objectives. Faculty and					
students are accorded academic					
freedom in these activities.					
TFS = The Freshman Survey; YFCY = Your First C	College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey				

TFS = The Freshman Survey; YFCY = Your First College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey

The TFS is administered at the beginning of the freshman year; The YFCY is administered at the end of the first year; The CSS is administered at the end of the senior year; The FAC is administered every three years to faculty.

Consistent with its mission, the institution defines the characteristics of the students it seeks to serve and provides an environment that fosters the intellectual and personal development of its students. It recruits, admits, enrolls, and endeavors to ensure the success of its students, offering the resources and services that provide them the opportunity to achieve the goals of their program as specified in institutional publications. The institution's interactions with students and prospective students are characterized by integrity.

		Questi	Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC	
6.2: Standards for admission ensure	Received tutoring		21			
that student qualifications and	Learning disability (dyslexia, etc.)	20				
expectations are compatible with	Attention-deficit/hyperactivity disorder (ADHD)	20				
institutional objectives. Individuals	Physical disability (speech, sight, mobility, hearing, etc.)	20				
admitted demonstrate through their	Chronic illness (cancer, diabetes, autoimmune disorders, etc.)	20				
intellectual and personal	· · · · · · · · · · · · · · · · · · ·	20				
qualifications a reasonable potential	Psychological disorder (depression, etc.)					
for success in the programs to which	Other	20				
they are admitted. If the institution recruits and admits individuals with	Need extra time to complete your degree requirements	43				
identified needs that must be	Get tutoring help in specific courses	43				
addressed to assure their likely						
academic success, it applies					ĺ	
appropriate mechanisms to address					ĺ	
those needs so as to provide					ĺ	
reasonable opportunities for that					ĺ	
success. Such mechanisms receive					ĺ	
sufficient support and are adequate to					ĺ	
the needs of those admitted. The					ĺ	
institution endeavors to integrate						
specifically recruited populations into						
the larger student body and to assure						
that they have comparable academic						
experiences.						
Consideration	Item	TFS	YFCY	CSS	FAC	
6.3: The institution utilizes	Teach remedial/developmental: reading				12	
appropriate methods of evaluation to	Teach remedial/developmental: writing				12	
identify deficiencies and offers	Teach remedial/developmental: mathematics				12	
appropriate developmental or	Teach remedial/developmental: ESL				12	
remedial support where necessary to	General academic skills				12	
prepare students for collegiate study.	Other subject areas				12	
Such testing and remediation receive						
sufficient support and are adequate to serve the needs of students admitted.	Faculty feel that most students are well-prepared academically				29	
serve the needs of students admitted.	Faculty here are strongly interested in the academic problems of undergraduates				29	
	This institution takes responsibility for educating underprepared students				29	
	Most of the students I teach lack the basic skills for college level work				29	
	Promoting diversity leads to the admission of too many underprepared students				31	
	This institution should not offer remedial/developmental education				31	

		Quest	ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
6.4: The institution demonstrates its	Tutoring or other academic assistance		6	11	
ability to admit students who can be	Understand what your professors expect of you academically		8		
successful in the institution's	Develop effective study skills		8		
academic program, including	Adjust to the academic demands of college		8		
specifically recruited populations. It	Manage your time effectively		8		
ensures a systematic approach to	Received from your professor: advice or guidance about your educational program		21	20	
providing accessible and effective					
programs and services designed to provide opportunities for enrolled	Received from your professor: emotional support or encouragement		21	20	
students to be successful in achieving	Encouragement to pursue graduate/ professional study			20	
their academic goals. The institution	An opportunity to work on a research project			20	
provides students with information	A letter of recommendation			20	
and guidance regarding opportunities	Honest feedback about your skills and abilities			20	
and experiences that may help ensure	Help to improve your study skills			20	
their academic success.	Feedback on your academic work (outside of grades)			20	
	, , , , , , , , , , , , , , , , , , , ,				
	Intellectual challenge and stimulation			20	
	An opportunity to discuss course content outside of class			20	
	Help in achieving your professional goals			20	
	An opportunity to apply classroom learning to "real-life" issues			20	
	An opportunity to publish			20	
Consideration	Item	TFS	YFCY	CSS	FAC
6.6: The institution measures student	General knowledge		1	1	
success, including rates of retention	Knowledge of a particular field or discipline		1	1	
and graduation and other measures of					
success appropriate to institutional	ixilowledge of people from different faces/ cultures		1	1	
mission. The institution's goals for	Ability to conduct research		1		
retention and graduation reflect	Ability to work as part of a team		1		
institutional purposes, and the results	Critical thinking skills		1	1	
are used to inform recruitment and	Problem-solving skills		1	1	
the review of programs and services.	Rate yourself: mathematical ability	29	7	14	
Rates of retention and graduation are	Rate yourself: public speaking ability	29	7	14	
separately determined for any group	Rate yourself: self-confidence (intellectual)	29	7	14	
that the institution specifically			7		
recruits, and those rates are used in	Rate yourself: self-confidence (social)	29	7	14	
evaluating the success of specialized	Rate yourself: self-understanding	29	7	14	
recruitment and the services and	Rate yourself: writing ability	29	7	14	
opportunities provided for the recruited students.	Ability to get along with people of different races/cultures			1	
recturied students.	Preparedness for employment after college			1	
	Preparedness for graduate or advanced education			1	
	To be able to get a better job	37			
	To gain a general education and appreciation of ideas	37			
	To prepare myself for graduate or professional school	37			24
	Develop ability to think critically				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Develop moral character				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Help students develop personal values				21
	ricip students develop personal values				∠1

		Quest	ement	:	
Consideration	Item	TFS	YFCY	CSS	FAC
6.6: Sudent success (cont.)	Enhance students' self-understanding				21
` ,	Instill in students a commitment to community service				21
	Enhance students' knowledge of and appreciation for other racial/ethnic groups				21
	Help master knowledge in a discipline				21
	Develop creative capacities				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	Help students evaluate the quality and reliability of information				21
	Engage students in civil discourse around controversial issues				21
	Teach students tolerance and respect for different beliefs				21
	Encourage students to become agents of social change				21
	Faculty are rewarded for being good teachers				26
Consideration	Item	TFS	YFCY	CSS	FAC
6.7: The institution systematically	Most students here are treated like "numbers in a book"		12		
identifies the characteristics and	Class size		18	12	
learning needs of its student	Enrolled in an honors or advanced course		20	6	
population and then makes provision for responding to them. The	Enrolled in a remedial or developmental course		20		
institution's student services are	Had difficulty getting the courses you need		21	5	
guided by a philosophy that reflects	Taken a remedial course			6	
the institution's mission and special character, is circulated widely and reviewed periodically, and provides	Taken an ethnic studies course			6	
	Taken a women's studies course			6	
	Taught a capstone course				10
the basis on which services to students can be evaluated.	Advising and counseling of students				22
students can be evaluated.	To promote the intellectual development of students				30
	To help students learn how to bring about change in society				30

		Quest	ion plac	ement	
Consideration	Item	TFS	YFCY	CSS	FAC
6.8: The institution offers an array of	Knowledge of people from different races/cultures		1	1	
student services appropriate to its	Academic advisors/counselors		2		
mission and the needs and goals of	Other college personnel		2		
its students. The Commission	Graduate students/teaching assistants		2		
recognizes the variations in services					
that are appropriate at branch	Lonely or homesick		4		
campuses, remote instructional	Isolated from campus life		4		
locations, and for programs delivered	Unsafe on this campus		4		
electronically. The Commission also	Worried about your health		4		
recognizes the differences in	Academic advising		6	11	
circumstances and goals of students	Tutoring or other academic assistance		6	11	
pursuing degrees. In all cases, the				11	
institution provides academic support	Student housing office		6		
services appropriate to the student	Financial aid package		6	11	
body, takes reasonable steps to	Student health services		6	11	
ensure the safety of students while on	Psychological counseling services		6	11	
campus or at another physical	Orientation for new students		6		
instructional location, and provides			6		
available and responsive information	Registrar's office	• •			
resources and services, information	Rate yourself: understanding of others	29	7	14	
technology, academic advising and	Understand what your professors expect of you academically		8		
career services and complaint and	Develop effective study skills		8		
appeal mechanisms. It assists	Adjust to the academic demands of college		8		
students to resolve educational and	Manage your time effectively		8		
technological problems in using					
institutional software. Where	Develop close friendships with: male students		8		
appropriate, it assists students	Develop close friendships with: female students		8		
regarding their personal and physical	Develop close friendships with: students of a different race/ethnic group		8		
problems. In providing services, in	Ability to see the world from someone else's perspective	30	9	16	
accordance with its mission and	Tolerance of others with different beliefs	30	9	16	
purposes, the institution adheres to	Openness to having my own views challenged	30	9	16	
both the spirit and intent of equal					
opportunity and its own goals for	Ability to discuss and negotiate controversial issues	30	9	16	
diversity.	Ability to work cooperatively with diverse people	30	9	16	
	Tutored another (college) student	28	10	5	
	Socialized with someone of another racial/ethnic group	28	10		
	I have felt discriminated against based on my: race/ethnicity		12		
	I have felt discriminated against based on my: socio-economic status		12		
	I have felt discriminated against based on my: gender				
			12		
	I have felt discriminated against based on my: religion		12		
	I have felt discriminated against based on my: sexual orientation		12		
	In class, I have heard faculty express stereotypes about racial/ethnic groups		12	15	
	I see myself as part of the campus community		12	15	
	Faculty here are interested in students' academic problems		12	15	
	•				
	There is a lot of racial tension on this campus		12	15	
	In class, I have heard faculty express gender stereotypes		12		
	I feel I am a member of this college		12	15	
	My college experiences have exposed me to diverse opinions, cultures, and values		12		
	I feel a sense of belonging to this campus		12	15	
	Dined or shared a meal		13	18	
	17 med of snated a mean		1.5	10	

		Question placement					
Consideration	Item	TFS	YFCY	CSS	FAC		
6.8: Student services (cont.)	Had meaningful and honest discussions about race/ethnic relations outside of class		13	18			
	Had guarded, cautious interations		13	18			
	Shared personal feelings and problems		13	18			
	Had tense, somewhat hostile interactions		13	18			
	Had intellectual discussions outside of class		13	18			
	Felt insulted or threatened because of your race/ethnicity		13	18			
	Studied or prepared for class		13	18			
	Socialized or partied		13	18			
	Racial/ethnic diversity with faculty		18				
	Racial/ethnic diversity of student body		18	12			
	Interaction with other students		18				
	Respect for the expression of diverse beliefs		18	12			
	Availability of campus social activities		18	12			
	Overall sense of community among students		18	12			
	Sought personal counseling	43	20	13			
	Enrolled in a remedial or developmental course		20				
	Participated in an academic support program		20	6			
	Had a roommate of a different race/ethnicity	43	20	6			
	Received from your professor: advice or guidance about your educational program		21	20			
	Received from your professor: emotional support or encouragement		21	20			
	Met with an advisor/counselor about your career plans			5			
	Taken a remedial course			6			
	Attended a racial/cultural awareness workshop			6			
	Career planning (job searches, internships, etc.)			9			
	Career counseling and advising			11			
	Job placement services for students			11			
	I have been singled out because of my race/ethnicity, gender, religious affiliation,			15			
	or sexual orientation			13			
	Encouragement to pursue graduate/ professional study			20			
	An opportunity to work on a research project			20			
	A letter of recommendation			20			
	Honest feedback about your skills and abilities			20			
	Help to improve your study skills			20			
	Feedback on your academic work (outside of grades)			20			
	Intellectual challenge and stimulation			20			
	An opportunity to discuss course content outside of class			20			
	Help in achieving your professional goals			20			
	An opportunity to apply classroom learning to "real-life" issues			20			
	An opportunity to publish			20			
	Socialize with someone of another racial/ethnic group						
	Use of a private office				2		
	Shared office space				2		
	A personal computer				2		
	An email account				2		
	A phone/voicemail				2		
	A phone/voiceman						

		Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC
6.8: Student services (cont.)	Taught an honors course				10
	Taught an interdisciplinary course				10
	Taught an ethnic studies course				10
	Taught a women's studies course				10
	Taught a service learning course				10
	Taught an exclusively web-based course at this institution				10
	Advised student groups involved in service/volunteer work				10
	Collaborated with the local community in research/teaching				10
	Worked with undergraduates on a research project				10
	Taught a seminar for first-year students				10
	Taught a capstone course				10
	Taught in a learning community (e.g. FIG, linked courses)				10
	Supervised an undergraduate thesis				10
	Instructional techniques/methods: community service as part of coursework				19
	Community or public service				22
	Do you use your scholarship to address local community needs				23
Consideration	Item	TFS	YFCY	CSS	FAC
6.9: Institutions with full time or	Worried about your health		4		
residential student bodies provide an	Student health services		6	11	
array of services that includes access	Psychological counseling services		6	11	
to health services and co-curricular	Rate yourself: physical health		7	14	
activities consistent with the mission	Felt overwhelmed by all I had to do		10	11	
of the institution.	Felt depressed		10		
	Maintained a healthy diet		10		
	Had adequate sleep		10		
	Participated in student government		20	6	
	Participated in student groups/clubs		20	6	
	Sought personal counseling		20	13	
	Participated in an internship program			6	
	Participated in an ethnic/racial student organization		VIE OV	6	710
Consideration	Item	TFS	YFCY	CSS	FAC
6.10: A clear description of the nature,	Orientation for new students		6	11	
extent, and availability of student services is easily available to students	Utilize campus services available to students		8		
and prospective students. Newly					
enrolled students are provided with					
an orientation that includes					
information on student services as					
well as a focus on academic					
opportunities, expectations, and					
support services.					

		Question placement				
Consideration	Item	TFS	YFCY		FAC	
6.11: Student financial aid is provided	Financial aid office		6			
through a well-organized program.  Awards are based on the equitable	Financial aid package		6	11		
application of clear and publicized						
criteria.						
Consideration	Item	TFS	YFCY	CSS	FAC	
6.12: As appropriate, the institution	Leadership ability		1	1		
supports opportunities for student	Rate yourself: leadership ability	29	7	14		
leadership and participation in	Student clubs/groups	38	11	9		
campus organizations and	Availability of campus social activities		18	12		
governance.	Your social life		18	12		
		42				
	Joined a social fraternity or sorority	43	20	6		
	Played club, intramural, or recreational sports	43	20	6		
	Played intercollegiate athletics (e.g., NCAA or NAIA-sponsored)	43	20	6		
	Participated in leadership training		20	6		
	Been a leader in an organization		20	6		
	Completed a culminating experience for your degree (e.g., capstone course/project,			6		
	thesis, comp exam)				• •	
	To develop leadership among students			-	30	
Consideration	Item	TFS	YFCY	CSS	FAC	
6.13: If the institution offers	Student clubs/groups	38	11	9		
recreational and athletic programs, they are conducted in a manner	Joined a social fraternity or sorority	43	20	6		
consistent with sound educational	Played club, intramural, or recreational sports	43	20	6		
policy, standards of integrity, and the	Played intercollegiate athletics (e.g., NCAA or NAIA-sponsored)	43	20	6		
institution's purposes. The institution						
has responsibility for the control of						
these programs, including their						
financial aspects. Educational						
programs and academic expectations						
are the same for student athletes as						
for other students.						
Consideration	Item	TFS	YFCY	CSS	FAC	
6.17: Institutions with stated goals for	Knowledge of people from different races/cultures		1	1		
students' co-curricular learning	Your overall academic experience		6			
systematically assess their	First-year programs (e.g., first-year seminar, learning community, linked courses)		6			
achievement.	Rate yourself: self-confidence (intellectual)	29	7	14		
	Rate yourself: self-confidence (social)		7	14		
	Rate yourself: self-understanding		7	14		
	Rate yourself: spirituality	29	7	14		
	, , ,		7	14		
	Rate yourself: understanding of others					
	Ability to see the world from someone else's perspective		9	16		
	Tolerance of others with different beliefs		9	16		
	Openness to having my own views challenged		9	16		
	Ability to discuss and negotiate controversial issues	30	9	16		
	Ability to work cooperatively with diverse people					

		Question placement					
Consideration	Item	TFS	YFCY	CSS	FAC		
6.17: Students' co-curricular learning	Attended a religious service	28	10	13			
(cont.)	Performed volunteer or community service work	28	10	13			
	Worked on a local, state, or national campaign	28	10	13			
	Discussed religion	28	10	13			
	Exercising/Exercise or sports	38	11	9			
	Volunteer work	38	11	9			
	Student clubs and groups	38	11	9			
	Racial/ethnic diversity of student body		18	12			
	Overall quality of instruction		18	12			
	Availability of campus social activities		18	12			
	Joined a social fraternity or sorority	4	20	6			
	Played club, intramural, or recreational sports	43	20	6			
	Played intercollegiate athletics (e.g., NCAA or NAIA-sponsored)	43	20	6			
	Participated in volunteer or community service work	43	20				
	Strengthened your religious beliefs/convictions		20				
	Participated in leadership training		20	6			
	Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning community, linked courses)		20				
	Taken a course or first-year seminar designed to: connect faculty and students in focused academic inquiry		20				
	Taken a course or first-year seminar designed to: help students adjust to college- level academics		20				
	Taken a course or first-year seminar designed to: help students adjust to college life		20				
	Been a leader in an organization		20	6			
	Worked on a professor's research project	43	21	5			
	Ability to get along with people of different races/cultures			1			
	Foreign language ability			1			
	Worked on independent study projects			5			
	Participated in an undergraduate research program (e.g., MARC, MBRS, REU)			6			
	Completed a culminating experience for your degree (e.g., capstone course/project, thesis, comp exam)			6			
	Participated in an internship program			6			
	Prayer/meditation			9			
	Your social life			12			
	An opportunity to work on a research project			20			
	Instructional techniques/methods: community service as part of coursework				19		
	Help students develop personal values				21		
	Enhance students' self-understanding				21		
	Instill in students a commitment to community service				21		
	Engage students in civil discourse around controversial issues				21		
	Teach students tolerance and respect for different beliefs				21		
	Encourage students to become agents of social change				21		

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## NEASC Standard 7: Library and Other Information Resources

The institution demonstrates sufficient and appropriate information resources and services and instructional and information technology and utilizes them to support the fulfillment of its mission.

		Question placement			
Consideration	Item	TFS	YFCY	CSS	FAC
7.5: Faculty, staff, and students are	Received incentives to integrate new technology into your classroom				13
provided appropriate training and support to make effective use of library and information resources, and instructional and information technology.	Faculty are rewarded for their efforts to use instructional technology				26
Consideration	Item	TFS	YFCY	CSS	FAC
7.7: Through ownership or	Library facilities		6	11	
guaranteed access, the institution	Used the Internet for research or homework	28	10	5	
makes available the library and	Look up scientific research articles and resources	32	15	10	18
information resources necessary for	Accessed your campus' library resources electronically		21	5	
the fulfillment of its mission and purposes. These resources are sufficient in quality, level, diversity, quantity, and currency to support and enrich the institution's academic offerings. They support the academic and research program and the intellectual and cultural development of students, faculty, and staff.	Used the library for research or homework			5	
Consideration	Item	TFS	YFCY	CSS	FAC
7.8: The institution demonstrates that	Evaluate the quality or reliability of information you received	32	15	10	18
students use information resources	Look up scientific research articles and resources	32	15	10	18
and technology as an integral part of their education, attaining levels of proficiency appropriate to their degree and subject or professional field of study. The institution ensures that students have available and are appropriately directed to sources of information appropriate to support and enrich their academic work, and that throughout their program students gain increasingly sophisticated skills in evaluating the quality of information sources.					

TFS = The Freshman Survey; YFCY = Your First College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey

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## NEASC Standard 8: Physical and Technological Resources

The institution has sufficient and appropriate physical and technological resources necessary for the achievement of its purposes. It manages and maintains these resources in a manner to sustain and enhance the realization of institutional purposes.

		Question placement				
Consideration	Item	TFS	YFCY	CSS	FAC	
8.1: The institution's physical and	Classroom facilities		6			
technological resources, including	Computer facilities/labs		6			
classrooms, laboratories, network	Library facilities		6	11		
infrastructure, materials, equipment,	Laboratory facilities and equipment		6	11		
and buildings and grounds, whether			_			
owned or rented, are commensurate	Student housing (e.g., res. halls)		6	11		
with institutional purposes. They are						
designed, maintained, and managed						
at both on- and off-campus sites in a						
manner that serves institutional						
needs. Proper management,						
maintenance, and operation of all						
physical facilities, including student						
housing provided by the institution,						
are accomplished by adequate and						
competent staffing.						
Consideration	Item	TFS	YFCY	CSS	FAC	
8.2: Classrooms and other facilities	Classroom facilities		6			
are appropriately equipped and						
adequate in capacity. Classrooms and						
other teaching spaces support						
teaching methods appropriate to the						
discipline. Students and faculty have						
access to appropriate physical,						
technological, and educational						
resources to support teaching and						
learning.						

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## **NEASC Standard 9: Financial Resources**

The institution's financial resources are sufficient to sustain the achievement of its educational objectives and to further institutional improvement now and in the foreseeable future. The institution demonstrates through verifiable internal and external factors its financial capacity to graduate its entering class. The institution administers its financial resources with integrity.

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NOTES:

## **NEASC Standard 10: Public Disclosure**

In presenting itself to students, prospective students, and other members of the interested public, the institution provides information that is complete, accurate, accessible, clear and suffucient for intended audiences to make informed decisions about the institution.

		Question placement				
Consideration	Item		YFCY	CSS	FAC	
0.4: All institutional publications, orint and electronic, and communications are consistent with catalogue content and accurately portray the conditions and apportunities available at the institution.	The admission/recruitment materials portrayed this campus accurately		12			
	College Year; CSS = College Senior Survey; FAC = The HERI Faculty Survey	1	<u> </u>			
The TFS is administered at the beginning of the free standard administered every three years to faculty.	shman year; The YFCY is administered at the end of the first year; The CSS is administered at	the end o	f the senio	or year; T	he FA	
NOTES:						

## **NEASC Standard 11: Integrity**

The institution subscribes to and advocates high ethical standards in the management of its affairs and in all of its dealings with students, faculty, staff, its governing board, external agencies and organizations, and the general public. Through its policies and practices, the institution endeavors to exemplify the values it articulates in its mission and related statements.

		Question placement				
Consideration	Item	TFS	YFCY	CSS	FAC	
11.5: The institution adheres to non-	I have felt discriminated against based on my: race/ethnicity		12			
discriminatory policies and practices	I have felt discriminated against based on my: socio-economic status		12			
in recruitment, admissions,	I have felt discriminated against based on my: gender		12			
employment, evaluation, disciplinary action, and advancement. It fosters	I have felt discriminated against based on my: religion		12			
an atmosphere within the	I have felt discriminated against based on my: sexual orientation		12			
institutional community that respects	In class, I have heard faculty express stereotypes about racial/ethnic groups		12	15		
and supports people of diverse	There is a lot of racial tension on this campus		12	15		
characteristics and backgrounds.	In class, I have heard faculty express gender stereotypes		12			
	I have been singled out because of my race/ethnicity, gender, religious affiliation, or sexual orientation			15		
	Part-time instructors at this institution: are respected by full-time faculty				2	
	Faculty here respect each other				26	
	There is respect for the expression of diverse values and beliefs				26	
	There is a lot of campus racial conflict here				29	
	Faculty of color are treated fairly here				29	
	Women faculty are treated fairly here				29	
	Gay and lesbian faculty are treated fairly here				29	

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